

**SWATARA TOWNSHIP
AUTHORITY**

**2021
BUDGET
DOCUMENTS**

CONTENTS

OVERVIEW	
COMBINED: JOINT-USE & CONSOLIDATED SEWERS	1 - 2
JOINT-USE (PLANT) BUDGET	3 - 4
ACTUAL AND PROJECTED EDU'S	5
JOINT-USE EXPENSE DISTRIBUTION	6
JOINT-USE CHARTS	7
CONSOLIDATED SEWERS ESTIMATED INCOME & EXPENSES	8
CONSOLIDATED SEWERS BUDGET	9 - 10
CONSOLIDATED SEWERS CHARTS	11
SUPPLEMENTARY INFORMATION:	
NOTES TO BUDGETS / NARRATIVES	12 - 14
CAPITAL IMPROVEMENTS SUMMARY	15 - 16

SWATARA TOWNSHIP AUTHORITY

OVERVIEW:

The following pages present the Authority's 2021 budgets for the Swatara Township Water Pollution Control Plant and Swatara's Consolidated Collections System. These budgets are required as a result of the Authority's involvement in various intermunicipal, management and debt agreements.

For 2021, total expense projections are \$8,569,200. This represents a 24.2% decrease in projected spending as compared to 2020 (\$11,300,000). Total estimated revenues for 2021 are to be \$9,088,000, 13.7% lower than 2020 budgeted income (\$10,536,400). The Plant revenues and expenses will balance as required by the Intermunicipal Agreement. The spending plan of the collections system shows an overall decrease of \$545,400 as the sewer maintenance program is reduced by \$1,000,000 allowing for a modest rate increase to begin the process of rebuilding reserves in anticipation of the I-83 corridor expansion project. After three years of managing the business function of the Township's stormwater program, the parties have mutually agreed to terminate the management agreement and the Township has formed a separate stormwater authority. As a result, revenues of approximately \$1.8 million and expenditures of about \$2.38 million are no longer included in this budget package. Factoring out the stormwater component, 2021 budgeted revenues increased by about 4% and expenditures are decreased by approximately 3.9%.

Staffing related costs total approximately 27.7% of the 2021 budgets. In addition, treatment costs and a reduced, yet significant investment in sewer maintenance represent a substantial portion of projected expenditures - about 47.1%. Future rate increases will be necessary to keep pace with Capital Region Water's treatment rate increases and costs associated with the highway expansion project. Additional details are provided in the following tables, charts and narratives

SWATARA TOWNSHIP AUTHORITY
BUDGETED STATEMENT OF ADMINISTRATIVE AND
OPERATING EXPENSES
YEAR ENDING DECEMBER 31, 2021

	JOINT USE	STA	TOTAL
<u>ADMINISTRATIVE</u>			
OFFICE WAGES	106,000	214,500	320,500
AUTHORITY SALARIES	5,000	5,000	10,000
PAYROLL TAXES	9,000	17,900	26,900
PENSION	9,300	17,400	26,700
EMPLOYEE BENEFITS	34,100	68,200	102,300
GENERAL INSURANCE	196,200	44,500	240,700
TELEPHONE / COMM.	8,000	11,100	19,100
PRINTING	900	3,000	3,900
OFFICE SUPPLIES	1,000	1,400	2,400
E.D.P. SERVICES	15,000	19,500	34,500
PAYROLL PROCESSING SERVICES	4,800	4,800	9,600
LEGAL FEES	57,000	48,000	105,000
ACCOUNTING	27,500	30,500	58,000
TRUSTEE FEES	0	3,200	3,200
DUES & SUBSCRIPTIONS	3,300	1,600	4,900
POSTAGE	2,600	29,100	31,700
OFFICE MAINT. & REPAIRS	2,400	44,200	46,600
SWATARA TWP REIMBURSEMENT	0	0	0
VEHICLE	0	0	0
MISCELLANEOUS	2,700	20,500	23,200
TOTAL ADMINISTRATIVE	484,800	584,400	1,069,200

SWATARA TOWNSHIP AUTHORITY
BUDGETED STATEMENT OF ADMINISTRATIVE AND
OPERATING EXPENSES
YEAR ENDING DECEMBER 31, 2021

	JOINT USE	STA	TOTAL
<u>OPERATING</u>			
SALARIES & WAGES	727,300	412,900	1,140,200
PAYROLL TAXES	55,600	31,600	87,200
PENSION	63,200	35,100	98,300
EMPLOYEE BENEFITS	344,500	215,800	560,300
POWER	240,000	15,000	255,000
FUEL OIL	13,000	0	13,000
L.P. GAS	0	1,000	1,000
NATURAL GAS	95,000	0	95,000
WATER	6,000	4,000	10,000
STORMWATER	1,800	300	2,100
CHLORINE	35,000	0	35,000
CHEMICALS	72,000	0	72,000
LABORATORY SUPPLIES	50,000	0	50,000
JANITORIAL SUPPLIES	3,000	0	3,000
MAINTENANCE SUPPLIES	80,000	25,000	105,000
EQUIPMENT MAINTENANCE	80,000	25,000	105,000
VEHICLE EXPENSE	4,000	25,000	29,000
GROUNDS & BLDG. MAINT.	12,000	3,000	15,000
SEWER MAINTENANCE	15,000	1,175,000	1,190,000
SLUDGE DISPOSAL	125,000	0	125,000
REFUSE DISPOSAL	2,200	0	2,200
TRAINING	6,000	3,500	9,500
ENGINEERING	55,000	48,000	103,000
REPAIRS & ADDITIONS	83,200	310,000	393,200
MISCELLANEOUS	14,000	8,000	22,000
TOTAL OPERATING	2,182,800	2,338,200	4,521,000
TRANSMISSION & TRMNT.			
Conveyance	0	129,000	129,000
Treatment	0	2,850,000	2,850,000
TOTAL ADMINISTRATIVE	484,800	584,400	1,069,200
DEBT SERVICE	0	0	0
TOTAL EXPENSE BUDGET	2,667,600	5,901,600	8,569,200

**SWATARA TOWNSHIP
AUTHORITY**

**WATER POLLUTION
CONTROL PLANT**

SWATARA TOWNSHIP AUTHORITY
WATER POLLUTION CONTROL PLANT
ADMINISTRATIVE EXPENSES
FOR THE YEARS 2020 / 2021

	PROJECTED RESULTS 2020	APPROVED BUDGET 2020	PROPOSED BUDGET 2021	% CHANGE
<u>ADMINISTRATIVE</u>				
OFFICE WAGES	45,500	45,900	106,000	130.94
AUTHORITY SALARIES & FEES	3,800	4,500	5,000	11.11
PAYROLL TAXES	3,900	4,100	9,000	119.51
PENSION	4,400	4,400	9,300	111.36
EMPLOYEE BENEFITS	16,000	16,500	34,100	106.67
GENERAL INSURANCE	170,000	158,400	196,200	23.86
TELEPHONE / COMMUNICATION	6,700	8,000	8,000	0.00
PRINTING	300	1,000	900	-10.00
OFFICE SUPPLIES	400	1,000	1,000	0.00
E.D.P. SERVICES	10,000	14,700	15,000	2.04
PAYROLL PROCESSING SERVICES	4,500	4,500	4,800	6.67
LEGAL FEES	98,500	48,000	57,000	18.75
ACCOUNTING	25,000	27,500	27,500	0.00
TRUSTEE FEES	0	0	0	0.00
DUES & SUBSCRIPTIONS	1,500	3,400	3,300	-2.94
POSTAGE	2,000	2,600	2,600	0.00
OFFICE MAINT. & REPAIRS	1,600	2,400	2,400	0.00
SWATARA TWP REIMBURSEMENT	0	0	0	0.00
VEHICLE	0	0	0	0.00
MISCELLANEOUS	1,100	2,400	2,700	12.50
TOTAL ADMINISTRATIVE	395,200	349,300	484,800	38.79

SWATARA TOWNSHIP AUTHORITY
WATER POLLUTION CONTROL PLANT
OPERATING EXPENSES
FOR THE YEARS 2020 / 2021

	PROJECTED RESULTS 2020	APPROVED BUDGET 2020	PROPOSED BUDGET 2021	% CHANGE
<u>OPERATING</u>				
SALARIES & WAGES	727,000	728,300	727,300	-0.14
PAYROLL TAXES	59,900	58,900	55,600	-5.60
PENSION	70,200	68,000	63,200	-7.06
EMPLOYEE BENEFITS	309,000	310,000	344,500	11.13
POWER	234,000	240,000	240,000	0.00
FUEL OIL	4,200	13,000	13,000	0.00
L.P. GAS	0	0	0	0.00
NATURAL GAS	72,000	95,000	95,000	0.00
WATER	4,200	6,000	6,000	0.00
STORMWATER	1,800	1,800	1,800	0.00
CHLORINE	34,000	35,000	35,000	0.00
CHEMICALS	65,000	72,000	72,000	0.00
LABORATORY SUPPLIES	47,000	45,000	50,000	11.11
JANITORIAL SUPPLIES	2,200	3,000	3,000	0.00
MAINTENANCE SUPPLIES	61,000	80,000	80,000	0.00
EQUIPMENT MAINTENANCE	54,700	82,000	80,000	-2.44
VEHICLE EXPENSE	1,000	5,000	4,000	-20.00
GROUNDS & BLDG. MAINT.	4,500	13,000	12,000	-7.69
SEWER MAINTENANCE	8,000	15,000	15,000	0.00
SLUDGE DISPOSAL	53,000	125,000	125,000	0.00
REFUSE DISPOSAL	1,900	2,100	2,200	4.76
TRAINING	5,800	5,000	6,000	20.00
ENGINEERING	53,500	45,000	55,000	22.22
REPAIRS & ADDITIONS	22,700	58,500	83,200	42.22
MISCELLANEOUS	11,200	13,700	14,000	2.19
TOTAL OPERATING	1,907,800	2,120,300	2,182,800	2.95
TRANSMISSION & TRMNT.				
Conveyance	0	0	0	0.00
Treatment	0	0	0	0.00
TOTAL ADMINISTRATIVE	395,200	349,300	484,800	38.79
TOTAL EXPENSE BUDGET	2,303,000	2,469,600	2,667,600	8.02

SWATARA TOWNSHIP AUTHORITY
SCHEDULE OF ACTUAL AND PROJECTED EDU'S
CONTRIBUTING TO WATER POLLUTION CONTROL PLANT
FOR 2020 AND 2021

2020 ACTUAL

QUARTER ENDING	TOTAL	SWATARA	LOWER PAXTON	HUMMELSTOWN
03/31/20	17,187	4,989	9,855	2,343
06/30/20	17,212	5,101	9,814	2,297
09/30/20	17,439	5,484	9,620	2,335
3RD QTR AVERAGE	17,279	5,191	9,763	2,325
% OF EDU'S	100.00	30.04	56.50	13.46

2021 PROJECTED

QUARTER ENDING	TOTAL	SWATARA	LOWER PAXTON	HUMMELSTOWN
03/31/21	17,305	5,196	9,783	2,326
06/30/21	17,331	5,201	9,803	2,327
09/30/21	17,357	5,206	9,823	2,328
12/31/21	17,382	5,211	9,843	2,328
4TH QTR AVERAGE	17,344	5,204	9,813	2,327
% OF EDU'S	100.00	30.00	56.58	13.42

SWATARA TOWNSHIP AUTHORITY
BUDGETED STATEMENT SUPPORTING
INCOME, EXPENDITURES AND ALLOCATION OF SAME FOR
THE STA WATER POLLUTION CONTROL PLANT
YEAR ENDING DECEMBER 31, 2021

BUDGETED EXPENSES

Operating	\$2,182,800	
Administration	<u>484,800</u>	
TOTAL EXPENSE		\$2,667,600

INCOME

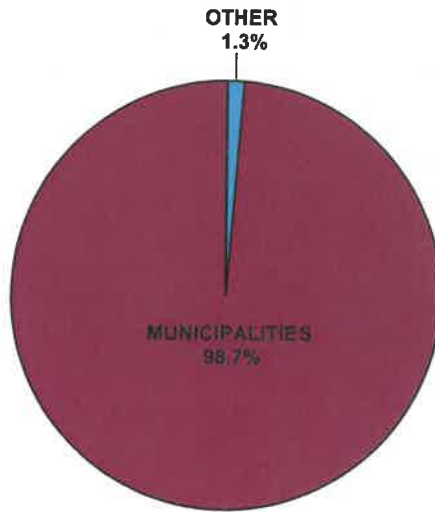
Sales	5,200	
Other Income	<u>29,000</u>	
TOTAL INCOME		<u>-34,200</u>

OPERATING COST TO BE DISTRIBUTED **\$2,633,400**

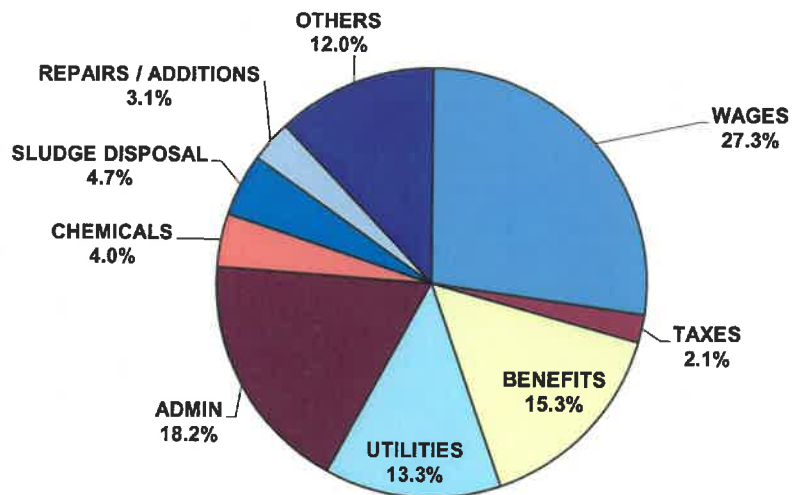
	EST. USE (%)	OPERATING COSTS	
		ANNUALLY	QUARTERLY
SWATARA	30.00	\$790,020	\$197,505.00
LOWER PAXTON	56.58	1,489,978	372,494.50
HUMMELSTOWN	13.42	353,402	88,350.50
	100.00	\$2,633,400	\$658,350.00

SWATARA TOWNSHIP WATER POLLUTION CONTROL PLANT 2021 BUDGET

REVENUES



EXPENSES



**SWATARA TOWNSHIP
AUTHORITY**

**CONSOLIDATED
SEWERS**

SWATARA TOWNSHIP AUTHORITY

CONSOLIDATED SEWERS BUDGETED STATEMENT OF ESTIMATED INCOME AND EXPENSES FOR THE YEARS 2020 / 2021

	2020 EST	2021 EST
<u>INCOME</u>		
<i>Sewer Billings</i>	6,110,000	6,350,000
<i>Connection Fees</i>	128,600	65,000
<i>Investment Income</i>	11,600	5,000
<i>Miscellaneous</i>	400	400
TOTAL INCOME	6,250,600	6,420,400
<u>EXPENSES</u>		
<i>Administration</i>	522,200	584,400
<i>Operating</i>	2,720,800	2,338,200
<i>Conveyance</i>	119,000	129,000
<i>Treatment</i>	2,721,900	2,850,000
<i>Debt Service</i>	0	0
TOTAL EXPENSE	6,083,900	5,901,600
<i>Beginning Balance</i>	1,502,100	1,668,800
<i>Income</i>	6,250,600	6,420,400
<i>Less Expenses</i>	-6,083,900	-5,901,600
ENDING BALANCE	1,668,800	2,187,600

SWATARA TOWNSHIP AUTHORITY

CONSOLIDATED SEWERS ADMINISTRATIVE EXPENSES FOR THE YEARS 2020 / 2021

	PROJECTED RESULTS 2020	APPROVED BUDGET 2020	PROPOSED BUDGET 2021	% CHANGE
<u>ADMINISTRATIVE</u>				
OFFICE WAGES	151,000	123,900	214,500	73.12
AUTHORITY SALARIES & FEES	6,900	4,700	5,000	6.38
PAYROLL TAXES	12,800	10,500	17,900	70.48
PENSION	13,300	10,600	17,400	64.15
EMPLOYEE BENEFITS	48,000	37,800	68,200	80.42
GENERAL INSURANCE	40,200	40,200	44,500	10.70
TELEPHONE / COMMUNICATION	10,600	6,000	11,100	85.00
PRINTING	600	4,000	3,000	-25.00
OFFICE SUPPLIES	900	1,400	1,400	0.00
E.D.P. SERVICES	16,000	21,700	19,500	-10.14
PAYROLL PROCESSING SERVICES	4,500	3,600	4,800	33.33
LEGAL FEES	82,300	44,000	48,000	9.09
ACCOUNTING	32,000	22,000	30,500	38.64
TRUSTEE FEES	3,000	3,200	3,200	0.00
DUES & SUBSCRIPTIONS	1,100	1,500	1,600	6.67
POSTAGE	35,900	27,000	29,100	7.78
OFFICE MAINT. & REPAIRS	42,800	38,900	44,200	13.62
SWATARA TWP REIMBURSEMENT	0	0	0	0.00
VEHICLE	0	0	0	-
MISCELLANEOUS	20,300	19,200	20,500	6.77
TOTAL ADMINISTRATIVE	522,200	420,200	584,400	39.08

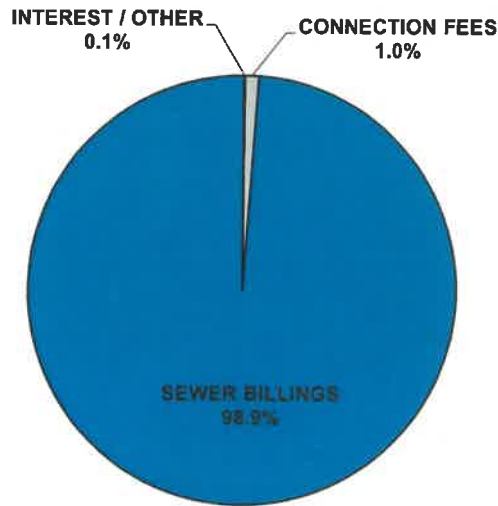
SWATARA TOWNSHIP AUTHORITY

CONSOLIDATED SEWERS OPERATING EXPENSES FOR THE YEARS 2020 / 2021

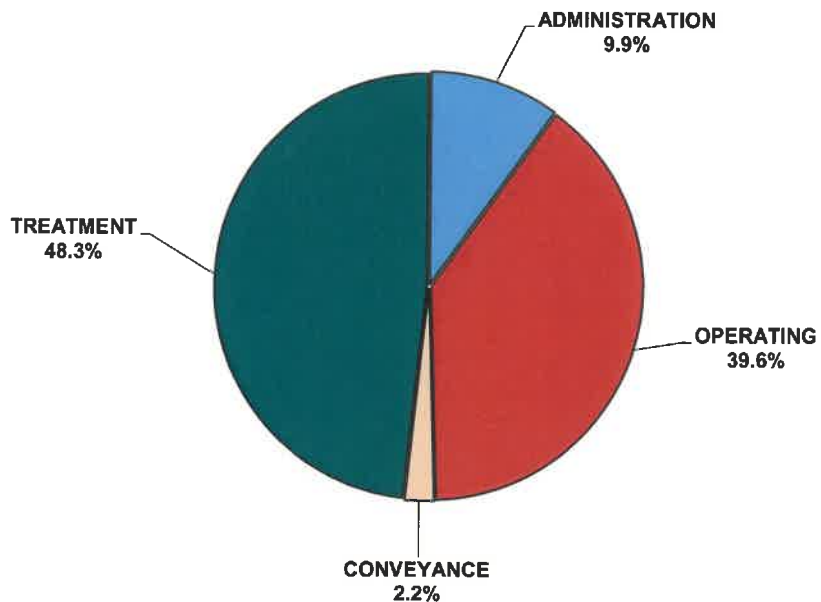
	PROJECTED RESULTS 2020	APPROVED BUDGET 2020	PROPOSED BUDGET 2021	% CHANGE
OPERATING				
SALARIES & WAGES	383,700	438,500	412,900	-5.84
PAYROLL TAXES	31,900	35,600	31,600	-11.24
PENSION	37,100	40,600	35,100	-13.55
EMPLOYEE BENEFITS	169,500	200,000	215,800	7.90
POWER	13,000	16,000	15,000	-6.25
FUEL OIL	0	0	0	0.00
L.P. GAS	500	1,400	1,000	-28.57
NATURAL GAS	0	0	0	0.00
WATER	2,000	4,000	4,000	0.00
STORMWATER	300	300	300	0.00
CHLORINE	0	0	0	0.00
CHEMICALS	0	0	0	0.00
LABORATORY SUPPLIES	0	0	0	0.00
JANITORIAL SUPPLIES	0	0	0	0.00
MAINTENANCE SUPPLIES	20,000	25,000	25,000	0.00
EQUIPMENT MAINTENANCE	13,000	25,000	25,000	0.00
VEHICLE EXPENSE	13,000	25,000	25,000	0.00
GROUNDS & BLDG. MAINT.	1,000	3,000	3,000	0.00
SEWER MAINTENANCE	1,950,000	2,175,000	1,175,000	-45.98
SLUDGE DISPOSAL	0	0	0	0.00
REFUSE DISPOSAL	0	0	0	0.00
TRAINING	3,500	2,500	3,500	40.00
ENGINEERING	46,500	34,000	48,000	41.18
REPAIRS & ADDITIONS	29,300	69,000	310,000	349.28
MISCELLANEOUS	6,500	8,000	8,000	0.00
TOTAL OPERATING	2,720,800	3,102,900	2,338,200	-24.64
TRANSMISSION & TRMNT.				
Conveyance	119,000	127,000	129,000	1.57
Treatment	2,721,900	2,796,900	2,850,000	1.90
TOTAL ADMINISTRATIVE	522,200	420,200	584,400	39.08
DEBT SERVICE	0	0	0	0.00
TOTAL EXPENSE BUDGET	6,083,900	6,447,000	5,901,600	-8.46

SWATARA TOWNSHIP AUTHORITY CONSOLIDATED SEWERS 2021 BUDGET

REVENUES



EXPENSES



**SUPPLEMENTARY
INFORMATION**

SWATARA TOWNSHIP AUTHORITY

NOTES TO BUDGET STATEMENTS

Note 1. Administrative Expenses (Combined) – Page 1

The combined administrative expenses for the Plant and the Consolidated Sewer districts budgets for 2021 show an increase of nearly \$300,000 or 38.95% when compared to the 2020 budgets (stormwater factored out). The staffing costs are escalated to accommodate the new executive director position and also allows for a modest increase of existing staff wages. The Employee Benefits (health insurance) account is increased accordingly, but it should be noted that a utilization rebate is not a guarantee and has not been budgeted. Any rebate would be considered a budgetary bonus. The General Insurance account is increased by \$42,100 to allow for rate increases on the multiple insurance policies, with the flood insurance policies comprising the majority of the increase.

The Legal Fees account has been increased to cover additional labor counsel costs related to the ongoing collective bargaining negotiations. Legal Fees may also be incurred as the I-83 corridor widening project begins. Right of ways and easement agreements surely will be necessary as the project progresses.

Note 2. Operating Expenses (Combined) – Page 2

The operating budgets are prepared based on a combination of past experience and vendor projections for routine expenditures, along with planning for major repair, improvement, and replacement projects. The impacts of inflation and growth are also taken into consideration in preparing the operating budget.

With the exception of the Repairs & Additions and collection system / Sewer Maintenance categories, the projected expenses are essentially for the routine operation, maintenance and upkeep of the Treatment Plant and the collection system. The Repairs & Additions and collection system Maintenance accounts include projected expenses that would fall outside the scope of routine or reoccurring.

The projected decrease in the 2021 combined operating budgets is 13.44%. There are several categories where sizeable changes are projected, but by far the Sewer Maintenance decrease of \$1,000,000 is the most significant. If the Sewer Maintenance account was level funded, there would have been an overall increase of 5.70% for the combined 2020 operating budgets.

The largest increase is in the Repairs and Additions account. It is \$265,700 over the 2020 budgeted amount. Most of this is due to one item - the additional TV Rig.

SWATARA TOWNSHIP AUTHORITY

NOTES TO BUDGET STATEMENTS

Note 2. Operating Expenses (Combined) – Page 2 (continued)

Maintenance Supplies and Sludge Disposal accounts remain somewhat constant yet elevated due to the persistent dryer issues. The remaining operating expenses show little fluctuation from previous years.

A cost breakdown of the infrastructure upgrades as well as details of scheduled repairs & additions are in the Capital Improvements Plan section near the end of these budget documents.

Note 3. Joint Use Facilities – Pages 3 through 7

The Administrative expenses shown on page 3 indicate an increase of 38.79%. The salary and benefit accounts are the driving force of this increase. The Authority has restructured the previous plant superintendent position to an executive director position which is considered to be administrative while the previous position was classified as an operating expense. The General Insurance account continues to escalate as the flood insurance policies require. Legal fees are increased to cover labor counsel costs as the bargaining unit agreement nears completion. Most other Administrative expenses essentially offset each other.

The Operating expenses shown on page 4 point to a net increase of 2.95% when compared to the Operating expenses as budgeted for 2020. The position restructuring described above is offset by the various proficiency promotions achieved by the majority of staff during 2020. Engineering shows a \$10,000 increase mostly due to the dryer replacement project and the Repairs and Additions account is nearly \$25,000 higher than the 2020 budget. Details are provided in the Capital Improvements Plan. The overall 2021 bottom line shows an increase of 8.02% when compared to the 2020 budget.

Page 5 illustrates the 2020 EDUs to date among the three participating municipalities. Also shown are the 2021 EDU projections. Page 6 summarizes the allocation of costs to the participating municipalities in 2021 based on those 2021 projections.

The 2021 budgeted expenditures show an overall 8.02% increase when compared to the 2020 budgeted expenditures. When the EDU component is considered, Swatara's annual share increases by 9.44% or \$68,144; Lower Paxton's share increases by 7.37% or \$102,262 and Hummelstown's share increases by 8.17% or \$26,694.

Page 7's pie charts present a picture of the 2021 Budgeted Revenues and Expenditures. Please allow for small rounding variances (to tenths).

SWATARA TOWNSHIP AUTHORITY

NOTES TO BUDGET STATEMENTS

Note 4. Consolidated Sewers (Collection System) – Pages 8 through 11

Page 8 reviews the estimated results of 2020 and the overall projected budget for 2021. The 2021 Sewer Billings line item shows an increase of \$240,000 due to increasing the residential minimum quarterly rate from \$96 to \$100 and adjusting the multiplier from \$6.00 per thousand gallons (over the allowable 16,000 gallons) to \$6.50. Interest income is expected to be about half of the 2020 amount and Connection Fees (Sewer Permits) should be significantly lower because the Chambers Point 2 development, which “boomed” in 2020 has limited building lots remaining. The 2021 projected expenses are reduced by nearly \$200,000 primarily due to a Sewer Maintenance account reduction of \$1 million being offset by increases in treatment, repairs and additions and administrative staffing costs. Overall, the budget projects a planned increase in cash position of about \$518,800 in 2021.

Page 9 shows the administrative portion of the collection system budget increasing by 39.08% when compared to the 2020 budget. The staffing costs are increased by \$135,500 mostly attributed to the new executive director position and a modest CPI wage adjustment. Those administrative expenses which were previously recognized in the 2020 Stormwater budget are now absorbed into the collection systems budget. Including the wages and benefits accounts, approximately \$88,000 of costs must revert back to the collection systems budget.

Page 10 illustrates the operating portion of the collection system budget decreasing by 24.64% from 2020 reflecting a \$1,000,000 budgeted decrease in sewer maintenance. This page also shows an overall decrease of 8.46% when conveyance, treatment, and the administrative components are considered.

The operating portion of the 2021 collection system budget provides for the operation and maintenance of 7 pump stations, the flushing and inspection of the collection system (pipes), the maintenance of equipment and facilities, and an I/I investigation and removal program. The 2021 budget represents the 11th consecutive year with at least \$1 million budgeted for sewer maintenance projects illustrating our continued commitment to maintaining our aging sewer lines. However, 2021’s budgeted figure is just over half of the 2020 level.

Page 11 presents summary charts.

**CAPITAL
IMPROVEMENTS
PROGRAM
2021**

CAPITAL IMPROVEMENTS PROGRAM - SUMMARY

FLEET AND EQUIPMENT REPLACEMENT / UPGRADES

BUDGET REFERENCE	ITEM	SECTOR	2021 PLANNED
REPAIRS / ADDITIONS	FINAL CLARIFIER BRUSH SYSTEM	TR PLANT	\$45,000
REPAIRS / ADDITIONS	GRASSHOPPER COMMERCIAL MOWER	TR PLANT	7,500
REPAIRS / ADDITIONS	REPLACE TELEPHONE SYSTEM WIRING	TR PLANT	6,000
REPAIRS / ADDITIONS	RAS PUMP REBUILD	TR PLANT	20,000
REPAIRS / ADDITIONS	LABORATORY - REPLACE DRYING OVEN	TR PLANT	2,200
REPAIRS / ADDITIONS	LABORATORY - REPLACE ORION PH METER	TR PLANT	2,500
REPAIRS / ADDITIONS	ADDITIONAL TV RIG	STA	250,000
REPAIRS / ADDITIONS	REPLACE TRUCK #5	STA	35,000
REPAIRS / ADDITIONS	REBUILD PUMP #2 PS2	STA	5,000
REPAIRS / ADDITIONS	REPLACE PORTABLE FLOW METERS	STA	20,000
			\$393,200

**CAPITAL IMPROVEMENTS PROGRAM - SUMMARY
PART 2**

INFRASTRUCTURE - COLLECTION SYSTEM / PLANT

BUDGET REFERENCE	ITEM	SECTOR	2021 PLANNED
SEWER MAINTENANCE	MANHOLE & LINE REPAIRS	STA	\$1,000,000
			\$1,000,000
	TOTAL INFRASTRUCTURE		\$1,000,000
	TOTAL FLEET AND EQUIPMENT		\$393,200
	TOTAL ALL CATEGORIES		\$1,393,200